

# East Midlands Combined County Authority Summary Report: EMCCA Corporate Plan 2025-26





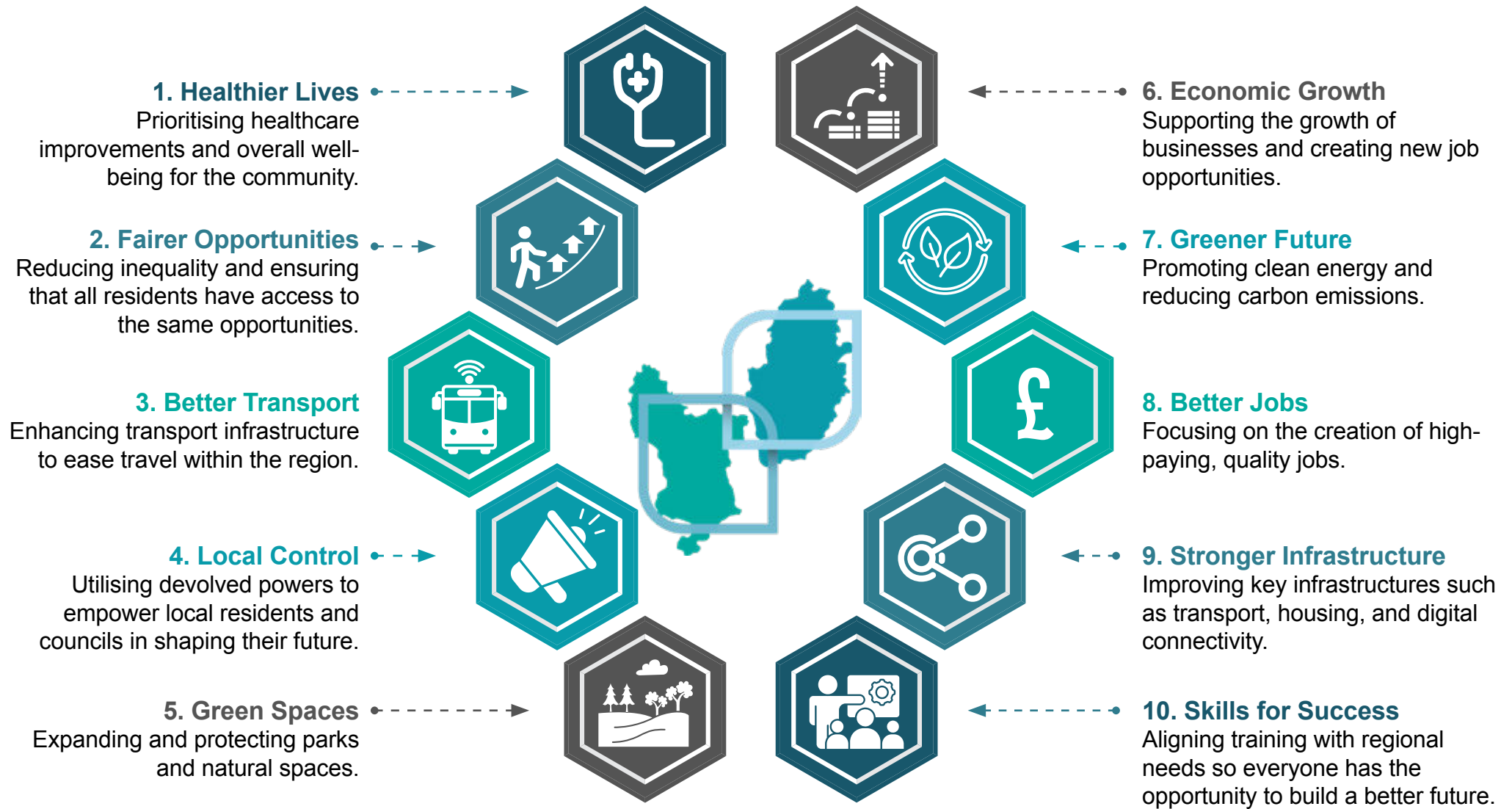
The Corporate Plan outlines the East Midlands Combined County Authority's (EMCCA) regional priorities for the year ahead. It aligns the Mayor, EMCCA Board, and Portfolio Leads' goals into a unified delivery plan. With a budget of nearly £400m for 2025-26, the plan focuses on key commitments and prioritizes agility to seize emerging opportunities, ensuring resources are targeted for maximum regional impact while minimizing delivery risks.

The authority is led by Mayor Claire Ward and Chief Executive Amy Harhoff, who work closely with the four constituent councils, local businesses, key stakeholders and residents to build a better future for the region.



# EMCCA's Key Objectives

EMCCA has ten primary objects that aim to enhance the lives of residents and promote regional development:



The 2025-26 Corporate Plan is focused on making progress towards these long-term goals.



# Main Priorities and Plans for 2025–26

To make progress towards these objectives, EMCCA will focus on nine core areas:

## 1. Regional Strategy, Investment, and Devolution



We have a new authority to help us invest in our region's future.

This year, we will work to:

- ❑ Create a long-term action plan to boost the East Midlands economy.
- ❑ Get more control and funding from the national government.
- ❑ Improve public services with health and care systems.
- ❑ Attract private sector investment with a strong framework.

## 2. Business Growth and Innovation



We are working with businesses and communities to grow our economy and create jobs. This year, we will work to:

- ❑ Develop the East Midlands Investment Zone and attract foreign investment.
- ❑ Drive innovation in key sectors and create a plan to attract more visitors.
- ❑ Deliver funding to assist business growth and support communities.
- ❑ Develop a new model for business support.

## 3. Skills and Employment



We aim to address skills development and economic inactivity by investing in education and training. This year, we will:

- ❑ Develop a region-wide skills and employment plan.
- ❑ Launch the Connect to Work programme for disabled people and people with health conditions.
- ❑ Secure funding for the Youth Guarantee programme.
- ❑ Extend careers advice from age three to adulthood.



## 4. Net Zero Transition and Climate Resilience



We aim to reverse past environmental harm and build resilience to climate change. This year, we will work to:

- ❑ Develop a clean energy plan and invest in green industry.
- ❑ Position the region as a leader in green growth.
- ❑ Establish a Nature and Biodiversity Taskforce to set investment priorities for the natural environment.

## 5. Transport and Digital Connectivity



Strong transport and digital connectivity are essential for a thriving economy. This year, we will work to:

- ❑ Improve and maintain our roads and pursue opportunities for Great British Railways in Derby.
- ❑ Develop a Local Transport Plan.
- ❑ Promote walking and cycling and deliver more EV charging points.
- ❑ Improve digital connectivity.

## 6. Housing and Regeneration



We will work to deliver well-designed, energy-efficient, and affordable homes. This year, we will work to:

- ❑ Invest in building homes on previously developed land.
- ❑ Partner with Homes England for key regeneration schemes.
- ❑ Improve building safety for high-rise apartments.
- ❑ Establish a Homelessness Taskforce to work with partners to strategically eliminate homelessness in our region.



## 7. Creating Thriving Places



We will drive economic development and create thriving places. This year, we will:

- ❑ Develop a Spatial Development Strategy.
- ❑ Support major redevelopment projects and focus on clean energy innovation.
- ❑ Connect local projects to benefit our communities.

## 8. Farming and Rural Affairs



We will focus on issues specific to our farming and rural communities. This year, we will work to:

- ❑ Develop a programme for community energy and promote energy independence.
- ❑ Ensure retrofitting benefits rural communities.
- ❑ Focus on flood prevention and resilience.

## 9. Platform and Partnerships



We are building strong foundations for our platform and partnerships. This year, we will:

- ❑ Develop talent and continue our recruitment drive.
- ❑ Implement our Digital Strategy and choose a new headquarters.
- ❑ Work with partners to innovate and build capability across the region.
- ❑ Strengthen leadership and grow our culture.





The decision-making process is led by four key values:



## We lift our REGION

Fostering positive change  
and progress.



## We work TOGETHER

Collaborating to solve  
problems.



## We make an IMPACT

Ensuring tangible results.



## We are HUMAN

Prioritising people and  
their needs.

EMCCA's success will be measured through regular performance reports, feedback from residents and businesses, and impact assessments that evaluate whether the region's projects are achieving their intended outcomes.

The total budget for EMCCA's operations in 2025-26 is £389.2 million. This funding will be allocated across several key areas: **transport** (£195.1 million), **economic growth** (£72.4 million), **skills and employment** (£53.7 million), and **housing** (£13.5 million). These investments are essential for driving the improvements outlined in the Corporate Plan and ensuring the region's continued growth and prosperity.



# Governance and Leadership

The governance of EMCCA is led by Mayor Claire Ward, who heads the EMCCA Board. The Board is composed of representatives from the four constituent councils, local businesses, and key stakeholders. Committees oversee key areas such as transport, skills and investment, ensuring that the authority's priorities are managed effectively.

The 2025-26 Corporate Plan marks EMCCA's first significant step towards building a stronger and better East Midlands region. By focusing on improving economic conditions, transport and digital connectivity, housing, jobs, and environmental sustainability, EMCCA aims to create a region where everyone can thrive. Through collaborative efforts and innovative strategies, we are committed to making the East Midlands the best place to live, work and learn.





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