



East Midlands Combined County Authority Forward Plan of Decisions

The Forward Plan is an indication of future decisions. It is subject to continual review and may be changed in line with any revisions to the priorities and plans of the East Midlands Combined County Authority.

It is re-published on a monthly basis to reflect such changes.

Purpose

The Forward Plan sets out all the known decisions to be taken by the Combined County Authority Board, Thematic Advisory Committees or by way of a Mayoral Decision Notice in the coming months. This makes sure that local residents and organisations know what decisions are due to be taken and when.

The Forward Plan is a live document which is updated regularly and published on the Combined County Authority website (click the 'Forward Plan' button to view) at least 28 clear days' notice will be given of any key decisions to be taken.

Published 2 DECEMBER 2024

Commitment to Transparency

East Midlands Combined County Authority is committed to the benefits that transparency can bring to effective decision-making, recognising that increased transparency can have a positive impact on performance, efficiency, accountability and delivering greater value for money. The Forward Plan therefore seeks to positively enable transparency by going beyond the publication of just key decisions.

For transparency, the Forward Plan sets out all key-decisions and seeks to set out all non-key decisions and update reports to be considered within its formal governance arrangements.

In accordance with the Combined Authorities (Overview and Scrutiny Committees, Access to Information and Audit Committees) Order 2017 (as amended), at least 28 clear days' notice, excluding the day of notification and the day of decision taking, must be published on the Forward Plan of any intended key decision.

In the further interests of transparency and driving greater accountability the East Midlands Combined County Authority seeks to publish details of expected decisions at the earliest opportunity, and wherever possible at least 6 months in advance of the intended decision.

Exempt information need not be included in the Forward Plan and confidential information cannot be included. There may be times when a decision has not been published in the forward plan 28 days in advance, this is usually because the matter is urgent, and a decision has had to be made quickly. These decisions can still be made but are subject to the exemptions set out in our constitution in the [Access to Information Rules](#) (Part 4 Section 4.3)

What is a Key-Decision?

The definition of a key decision is found in law and in our constitution. Our constitution in [Article 6: Decision-Making](#) refers to a key decision as meaning a decision, which in the view of the Overview and Scrutiny Committee is likely to:

- (a) result in the Combined County Authority or the Mayor spending or saving a significant amount, compared with the budget for the service or function the decision relates to; or
- (b) have a significant effect on communities living or working in an area made up of two or more electoral divisions in the area.

When assessing whether or not a decision is a key decision, Officers and Members must consider all the circumstances of the case. However, a decision which results in a significant amount spent or saved will not generally be a key decision if that amount is less than £500,000.

All key decisions by law must be published on the Forward Plan

Access to reports

A report will be available to view online one week before a decision is to be taken. You are entitled to view any documents listed on the Forward Plan after publication, or obtain extracts from any documents listed, subject to any restrictions on disclosure. There is no charge for viewing the documents, although charges may be made for photocopying and postage. Documents listed on this notice can be requested from [Governance Services](#).

The simplest way to access reports is via the Combined County Authority website; by clicking www.eastmidlands-cca.gov.uk/governance/meetings you can visit the agenda content for all published meetings.

The Forward Plan will state if any reports or appendices are likely to be exempt from publication or confidential and may therefore be discussed in private. If you wish to make representations that a decision which is proposed to be taken in private session should instead be taken in public session, then please contact the Monitoring Officer via monitoringofficer@eastmidsdevo.org.uk at least 5 working days before the decision is due to be taken.

Substantive changes to the previous month's Forward Plan are indicated in **bold text** for ease of reference.

Notice of decisions

Notice of the decisions taken by the Combined County Authority and its committees will be published online within three days of the meeting taking place.

Mayoral Decision Notices and Officer Decision Notices

All Mayoral and Officer decisions that are key decisions require the completion of an Officer Decision Notice; these will be published on our website.

Any other Mayoral decision that is taken will also be published and marked that it is not a key-decision.

The Monitoring Officer will publish any such notice on the Forward Plan on the Combined County Authority's website at least 28 clear days before the Key Decision is due to be taken.

Standing Items

It can be taken that each Combined County Authority meeting and formal committees will begin with Apologies, Declarations of Interest, and minutes of previous meeting. Where public question time provision exists that will also be undertaken.

For further enquiries regarding the Forward Plan please contact governance@eastmidsdevo.org.uk

	Title of Report	Decision Required	Purpose	Consultation	Lead Member	Lead Officer	Documents relevant to decision (other than report and appendices)
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Investment Committee – 2 December 2024

1	Thematic Drivers: Role in supporting the Inclusive Growth Commission	Note	Engagement on the upcoming Inclusive Growth Commission and how the Investment Committee helps to inform this.	Relevant internal and external stakeholders	Councillor Neghat Khan (Portfolio Lead for Investment)	Damien Dacey Deputy Chief Executive	
2	Capital Projects and Pipeline Development	Update	Engagement on creation of EMCCA's future pipeline and the co-commissioning of investment projects and programmes.	Relevant internal and external stakeholders	Councillor Neghat Khan (Portfolio Lead for Investment)	Damien Dacey Deputy Chief Executive	
3	East Midlands Investment Zone update	Note	Overview of the East Midlands Investment Zone and the progress of the programme.	Relevant internal and external stakeholders	Councillor Neghat Khan (Portfolio Lead for Investment)	Damien Dacey Deputy Chief Executive	
4	Local Enterprise Partnership - Legacy Projects	Note	To update the Investment Committee on the ongoing programmes of the LEP that will be transferred to EMCCA.	Relevant internal and external stakeholders	Councillor Neghat Khan (Portfolio Lead for Investment)	Damien Dacey Deputy Chief Executive	
5	Interim Governance Lifecycle and Single Assurance Framework	Note	Introduction of the Governance Framework for decision making.	Relevant internal and external stakeholders	Councillor Neghat Khan (Portfolio Lead for Investment)	Jodie Townsend Interim Director of Law, Governance & Compliance (Monitoring Officer)	
6	Forward Programme	Update	Overview of the forward programme for the Investment Committee	Relevant internal and external stakeholders	Councillor Neghat Khan (Portfolio Lead for Investment)	Tom Goshawk Head of Investment Strategy and Programmes	

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Business Advisory Board – 5 December 2024

1	Chairs Introduction	Note	To receive welcome and introduction from the Chair of the Business Advisory Board	Relevant internal and external stakeholders	David Williams Business Associate to EMCCA Board	William Morlidge Acting Executive Director Strategy & Inclusive Growth	
2	Introduction to EMCCA the Business Advisory Board and the Governance Framework	Note	Introduce the powers and functions of EMCCA and the role and purpose of the Business Advisory Board	Relevant internal and external stakeholders	David Williams Business Associate to EMCCA Board	William Morlidge Acting Executive Director Strategy & Inclusive Growth	
3	The Inclusive Growth Commission	Engagement	To provide a brief overview on the Inclusive Growth Commission and to engage the Business Advisory Board on how it will inform its work	Relevant internal and external stakeholders	David Williams Business Associate to EMCCA Board	Damien Dacey Interim Deputy Chief Executive William Morlidge Acting Executive Director Strategy & Inclusive Growth	
4	Investment Pipeline	Engagement	To seek early views from the Board on the most impactful ways in which EMCCA can support them across transport, housing, skills/employment, net zero and business support/innovation.	Relevant internal and external stakeholders	David Williams Business Associate to EMCCA Board	William Morlidge Acting Executive Director Strategy & Inclusive Growth	
5	Membership and Representation	Engagement	Approach to membership and update on recruitment. Consider how to progress appointments to EMCCA Committees	Relevant internal and external stakeholders	David Williams Business Associate to EMCCA Board	William Morlidge Acting Executive Director Strategy & Inclusive Growth	

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6	Work Programme	Engagement	To consider the 2024/25 work programme for the Business Advisory Board.	Relevant internal and external stakeholders	David Williams Business Associate to EMCCA Board	Damien Dacey Interim Deputy Chief Executive	
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Combined County Authority Board – 16 December 2024

Budget & Policy Framework Items

1	Q2 Budget Monitoring	Note	To provide an update on the revenue and capital budgets	Relevant internal and external stakeholders	Claire Ward Mayor	Nick Bell Interim S73 Officer	
2	Draft 2025/26 Budget and Medium-Term Financial Plan	Decision	To be presented with the draft budget in advance of final decision in early 2025	Relevant internal and external stakeholders	Claire Ward Mayor	Nick Bell Interim S73 Officer	
3.	Adult Skills Fund Strategic Skills Plan (SSP)	Key Decision	To seek approval of the ASF Strategic Skills Plan (SSP)	Relevant internal and external stakeholders	Claire Ward Mayor	William Morlidge Acting Executive Director Strategy & Inclusive Growth	
4.	Investment plans	Key Decision	To agree the projects to be added to the EMCCA pipeline for business case development following Board agreement last time to allocate up to £9.5m of capital.	Relevant internal and external stakeholders	Claire Ward Mayor	Damien Dacey Interim Deputy Chief Executive	
5.	Transport transition	Decision	To agree the approach to a phased transition of public transport functions starting from April 2025 and the principles to guide the detailed work on transition, specifically on (a) operating model and staffing, (b) funding and finance, and (c) decision making and governance.	Relevant internal and external stakeholders	Claire Ward Mayor	Peter Mann - Interim Transport Programme Director	

Governance Items

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6.	Recommendations from EMCCA Committees	Note	To receive updates on any other items discussed at committees.	Relevant internal and external stakeholders	Claire Ward Mayor	Jodie Townsend Interim Director Law & Governance, Monitoring Officer	
7.	Voluntary sector membership	Decision	To confirm the VCSE representative, thereby completing all the associate members of the Board	Relevant internal and external stakeholders	Claire Ward Mayor	Damien Dacey Interim Deputy Chief Executive	

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Transport & Digital Connectivity Committee – 7 January 2024

1	Transport Transition Plan	Decision	Confirmation of phases related to public transport operations, funding arrangements and draft Inter Authority Agreement heads of terms	Relevant internal and external stakeholders		Peter Mann - Interim Transport Programme Director	
2	Transport Investment Programme	Decision	Confirmation of funding allocations and draft programmes for 2025/26	Relevant internal and external stakeholders		Peter Mann - Interim Transport Programme Director	
3	National Transport Policy issues	Decision	Submission to the Integrated national Transport Strategy; submission to the Commons Select Committee on 'Buses connecting communities'	Relevant internal and external stakeholders		Peter Mann - Interim Transport Programme Director	
4	Digital Connectivity	Decision	Key issues relating to digital connectivity and role of the committee	Relevant internal and external stakeholders		Richard Grice – Interim Executive Director, Place	

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Skills & Employment Advisory Committee – 9 January 2025

1	Connect to Work	Decision	To agree the Connect to Work Delivery Plan and any associated decisions arising from its implementation	Relevant internal and external stakeholders	Cllr Paul Hezelgrave – Portfolio Lead for Skills & Employment	Will Morlidge Acting Executive Director Strategy and Growth	
2	Careers Hub	Note	To receive a progress report on the performance and activity of the EMCCA Careers Hub	Relevant internal and external stakeholders	Cllr Paul Hezelgrave – Portfolio Lead for Skills & Employment	Lana Jay Galyer Head of Careers	
3	Skills Bootcamps	Decision & Note	To receive a progress report on the performance and activity of Skills Bootcamps under Wave 5 of the programme. To agree proposed Wave 6 delivery plan (subject to any announcement from DfE).	Relevant internal and external stakeholders	Cllr Paul Hezelgrave – Portfolio Lead for Skills & Employment	Will Morlidge Acting Executive Director Strategy and Growth	
4	Connected Futures	Update	To receive a progress report on the performance and activity of the Connected Futures Project.	Relevant internal and external stakeholders	Cllr Paul Hezelgrave – Portfolio Lead for Skills & Employment	Will Morlidge Acting Executive Director Strategy and Growth	
5	Regional Strategic Programme	Engagement	Continued input from the Committee to the development of the Local Growth Plan and Inclusive Growth Commission.	Relevant internal and external stakeholders	Cllr Paul Hezelgrave – Portfolio Lead for Skills & Employment	Will Morlidge Acting Executive Director Strategy and Growth	
6	S & E Work Programme	Note	An opportunity for the Committee to review its work programme	Relevant internal and external stakeholders	Cllr Paul Hezelgrave – Portfolio Lead for Skills & Employment	Will Morlidge Acting Executive Director Strategy and Growth	

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Business Advisory Board – 22 January 2025

1	Local Growth Plan Deep Dive		Review progress and priorities for the emerging EMCCA-wider Local Growth Plan	Relevant internal and external stakeholders	David Williams Business Associate to EMCCA Board	Damien Dacey (Interim Deputy Chief Executive)	
2	UK Shared Prosperity Fund		Review proposals for the EMCCA-wide SPF investment plan for input	Relevant internal and external stakeholders	David Williams Business Associate to EMCCA Board	Lucie Andrews (Head of Business Growth and Innovation)	
3	Business Support + Growth Hub review		Report on measures to support effectiveness of business support across the EMCCA area and review of Growth Hub performance to shape future of services for 2025/26	Relevant internal and external stakeholders	David Williams Business Associate to EMCCA Board	Lucie Andrews (Head of Business Growth and Innovation)	
4	Review of Innovation activity		Connection between innovation advisory board and Business Advisory Board.	Relevant internal and external stakeholders	David Williams Business Associate to EMCCA Board	Dave Tuer (Innovation Lead)	

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Investment Committee – 27 January 2025							
1	EMCCA Future Capital Pipeline/ co-commissioning	Update	A paper to review the future pipeline of EMCCA's capital pipeline and its co-commissioning activity	Relevant internal and external stakeholders	Councillor Neghat Khan (Portfolio Lead for Investment)	Damien Dacey Interim Deputy Chief Executive	
2	Progress update and engagement item on the development of the Single Assurance Framework	Engagement	Progress report on activity to develop a Single Assurance Framework, further opportunity for Investment Committee engagement and steers on key elements.	Relevant internal and external stakeholders	Councillor Neghat Khan (Portfolio Lead for Investment)	Jodie Townsend Interim Director of Law, Governance & Compliance and Monitoring Officer	
3	Progress and proposals on work to develop interim inclusive growth investment criteria	Engagement	Progress on work to identify and develop inclusive growth investment criteria	Relevant internal and external stakeholders	Councillor Neghat Khan (Portfolio Lead for Investment)	Jodie Townsend Interim Director of Law, Governance & Compliance and Monitoring Officer	
4	Funding risk and modelling	Engagement	A paper to explore the CA's appetite to risk and leveraging of external funding	Relevant internal and external stakeholders	Councillor Neghat Khan (Portfolio Lead for Investment)	Nick Bell Interim Section 73 Officer	
5	EMIZ Progress update	Update	An overview of progress on the East Midlands Investment Zone programme	Relevant internal and external stakeholders	Councillor Neghat Khan (Portfolio Lead for Investment)	Damien Dacey Interim Deputy Chief Executive	
6	Investment Committee Work Programme	Note	An opportunity for the Committee to review its work programme	Relevant internal and external stakeholders	Councillor Neghat Khan (Portfolio Lead for Investment)	Damien Dacey Interim Deputy Chief Executive	

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Audit & Governance Committee - 31 January 2025

1	Treasury Management Strategy 2024-25 mid-year update	Engagement	To provide an update on the Treasury Management Strategy	Relevant internal and external stakeholders	Independent Chair of Audit & Governance Committee	Nick Bell Interim Director of Finance & S.73 Officer	
2	Draft Risk Management Framework	Update	To update the Committee on the Draft Risk Management Framework	Relevant internal and external stakeholders	Independent Chair of Audit & Governance Committee	Nick Bell Interim Director of Finance & S.73 Officer	
3	Draft Financial Strategies 2025-26	Note	To consider Capital Strategy, MRP Statement, Non-Treasury Investment Strategy & Treasury Management Strategy	Relevant internal and external stakeholders	Independent Chair of Audit & Governance Committee	Nick Bell Interim Director of Finance & S.73 Officer	
4	Update on Internal Audit Plan 2024-25	Note	To receive and update on the Internal Audit Plan	Relevant internal and external stakeholders	Independent Chair of Audit & Governance Committee	Internal Auditors	
5	Constitution update	Decision	To consider Member Code of Conduct and associated protocols	Relevant internal and external stakeholders	Independent Chair of Audit & Governance Committee	Jodie Townsend Interim Director Law & Governance, Monitoring Officer	
6	Updated contract procedure rules	Decision	To approve the updated EMCCA Contract Procedure Rules	Relevant internal and external stakeholders	Independent Chair of Audit & Governance Committee	John Thompson Interim Head of Procurement	
7	Revised Financial Regulations		The Committee are asked to comment on our first set of standalone fin regs (to move away from using Derbyshire County Council's)	Relevant internal and external stakeholders	Independent Chair of Audit & Governance Committee	Nick Bell Interim Director of Finance & S.73 Officer	

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Combined County Authority Board – 10 February 2024

Budget & Policy Framework Items

1	EMCCA Budget and MTFP	Key decision	Following consideration of draft Budget in December 2024	Relevant internal and external stakeholders	Claire Ward Mayor	Nick Bell Interim S73 Officer	
2	Approval of Mayor's Budget and MTFP	Key decision		Relevant internal and external stakeholders	Claire Ward Mayor	Nick Bell Interim S73 Officer	
3	Updated contract procedure rules	Decision	To approve the updated EMCCA Contract Procedure Rules	Relevant internal and external stakeholders	Claire Ward Mayor	John Thompson Interim Head of Procurement	
4	National Stone Centre – Project for Approval	Key Decision	To approve funding proposals for the project as part of the EMCCA Investment Programme	Relevant internal and external stakeholders	Claire Ward Mayor	Will Morlidge - Acting Executive Director for Strategy & Inclusive Growth	
5	Treasury Management and Capital Strategy and Policy		a requirement for Board to approve each year	Relevant internal and external stakeholders	Claire Ward Mayor	Nick Bell Interim S73 Officer	
6	Revised Financial Regulations	Decision	Board to approve our first set of standalone financial regulations (to move away from using Derbyshire County Council's)	Relevant internal and external stakeholders	Claire Ward Mayor	Nick Bell Interim S73 Officer	
7	Regional strategy programme	Decision	To receive a mobilisation update on the workstreams agreed by Board in September 2024	Relevant internal and external stakeholders	Claire Ward Mayor	Damien Dacey Interim Deputy Chief Executive	

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8	Devolution progress	Decision	To consider implications of the English Devolution White Paper	Relevant internal and external stakeholders	Claire Ward Mayor	Damien Dacey Interim Deputy Chief Executive	
9	Transport Transition Plan	Key decision	To agree transition steps from April 2025	Relevant internal and external stakeholders	Claire Ward Mayor	Peter Mann - Interim Transport Programme Director	
10	UK Shared Prosperity Fund	Key decision	To outline approach and investment plan decisions	Relevant internal and external stakeholders	Claire Ward Mayor	Will Morlidge - Acting Executive Director for Strategy & Inclusive Growth	
11	Voluntary sector membership	Decision	To confirm the fourth associate member for VCSE representation	Relevant internal and external stakeholders	Claire Ward Mayor	Damien Dacey Interim Deputy Chief Executive	
12	Meeting calendar 2025/26	Decision	To agree the forward calendar	Relevant internal and external stakeholders	Claire Ward Mayor	Jodie Townsend Interim Director Law & Governance, Monitoring Officer	
13	Community Development Fund	Key Decision	To approve an outline business case for a fund to develop community capacity in targeted areas	Relevant internal and external stakeholders	Claire Ward Mayor	Damien Dacey Interim Deputy Chief Executive	

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People & Human Resources Items

14	Annual Pay Policy Statement	Key Decision	To approve and adopt the Annual Pay Policy Statement	Relevant internal and external stakeholders	Claire Ward Mayor	Amanda Mays - Interim Executive Director Resources	
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Governance Items

15	Recommendations from EMCCA Committees	Note	To receive updates on any other items discussed at committees.	Relevant internal and external stakeholders	Claire Ward Mayor	Jodie Townsend Interim Director Law & Governance, Monitoring Officer	
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Transport & Digital Connectivity Committee – 4 March 2024							
1	Local Transport Plan emerging vision and strategic goals	Decision	Emerging vision and strategic goals and stakeholder engagement	Relevant internal and external stakeholders		Peter Mann - Interim Transport Programme Director	
2	Transport Transition Plan	Decision	Update on public transport transition; consideration of transport programme delivery model	Relevant internal and external stakeholders		Peter Mann - Interim Transport Programme Director	

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Business Advisory Board – 5 March 2025

1	Local Growth Plan Deep Dive		Review progress and priorities for the emerging EMCCA-wider Local Growth Plan	Relevant internal and external stakeholders	David Williams Business Associate to EMCCA Board	Damien Dacey (Interim Deputy Chief Executive)	
2	Review of Future Business Support		Review plan around Business Support post Apr 25 and recommend next steps to Board	Relevant internal and external stakeholders	David Williams Business Associate to EMCCA Board	Lucie Andrews (Head of Business Growth and Innovation)	
3	Investment plans and pipeline		Review and shape the investment plans for the forthcoming year including output of pipeline development work	Relevant internal and external stakeholders	David Williams Business Associate to EMCCA Board	Tom Goshawk (Head of Investment Strategy & Programmes)	
4	East Midlands Investment Zone deep dive		Review and input into plans development of the EMIZ into Y2 including endorsement of the delivery plan	Relevant internal and external stakeholders	David Williams Business Associate to EMCCA Board	Tom Goshawk (Head of Investment Strategy & Programmes)	

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Skills & Employment Advisory Committee – 6 March 2025

1	S & E Work Programme	Note	An opportunity for the Committee to review its work programme	Relevant internal and external stakeholders	Cllr Paul Hezelgrave – Portfolio Lead for Skills & Employment	Will Morlidge Acting Executive Director Strategy and Growth	
2	Allocation of Adult Skills Fund (ASF) and Free Courses for Jobs for grant and procured provision	Decision	To gain endorsement from the Committee and recommended to Board to allocate up to 58 million pounds of Adult Skills Fund and Free Courses for Jobs for grant and procured provision	Relevant internal and external stakeholders	Cllr Paul Hezelgrave – Portfolio Lead for Skills & Employment	Will Morlidge Acting Executive Director Strategy and Growth	
3	Adult Skills Funding and performance management rules		To request approval and recommend to Board of EMCCA's Adult Skills Funding and performance management rules subject to any changes made by the Department for Education	Relevant internal and external stakeholders	Cllr Paul Hezelgrave – Portfolio Lead for Skills & Employment	Will Morlidge Acting Executive Director Strategy and Growth	

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Investment Committee – 17 March 2025							
1	EMCCA Future Capital Pipeline/ co-commissioning	Review	A paper to review the future pipeline of EMCCA's capital pipeline and its co-commissioning activity	Relevant internal and external stakeholders	Councillor Neghat Khan (Portfolio Lead for Investment)	Damien Dacey Interim Deputy Chief Executive	
2	Single Assurance Framework proposal	Update	To receive proposals for a Single Assurance Framework to: recommend to Board recommend to MHCLG for Government clearance	Relevant internal and external stakeholders	Councillor Neghat Khan (Portfolio Lead for Investment)	Jodie Townsend Interim Director of Law, Governance & Compliance and Monitoring Officer	
3	Single Assurance Framework Implementation Plan	Decision	To agree an implementation plan with identified resources for the SAF to be recommended to Board	Relevant internal and external stakeholders	Councillor Neghat Khan (Portfolio Lead for Investment)	Jodie Townsend Interim Director of Law, Governance & Compliance and Monitoring Officer	
4	Key Investment Criteria	Decision	A paper to establish the key investment criteria for EMCCA decision making	Relevant internal and external stakeholders	Councillor Neghat Khan (Portfolio Lead for Investment)	Damien Dacey Interim Deputy Chief Executive	
5	EMIZ Strategy and Investment Plan	Update	A report to inform the future years delivery of the East Midlands Investment Zone to be reviewed by members	Relevant internal and external stakeholders	Councillor Neghat Khan (Portfolio Lead for Investment)	Damien Dacey Interim Deputy Chief Executive	
6.	Investment Committee Work Programme	Review	An opportunity for the Committee to review its work programme	Relevant internal and external stakeholders	Councillor Neghat Khan (Portfolio Lead for Investment)	Damien Dacey Interim Deputy Chief Executive	

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Audit & Governance Committee – 21 March 2025							
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1	A&G draft annual report 2024-25	Note	To provide an update to the Committee on the draft Annual Report 2024-25	Relevant internal and external stakeholders	Independent Chair of Audit & Governance Committee	Jodie Townsend Interim Director Law & Governance, Monitoring Officer	
2	Annual Governance Statement	Note & Engagement	To receive the first draft of the AGS	Relevant internal and external stakeholders	Independent Chair of Audit & Governance Committee	Jodie Townsend Interim Director Law & Governance, Monitoring Officer	
3	Draft Internal Audit Plan 2025-26	Engagement	To update the Committee on the Draft Internal Audit Plan 2025-26	Relevant internal and external stakeholders	Independent Chair of Audit & Governance Committee	Internal Auditors	
4	Strategic Risk Register review	Engagement	To review the Strategic Risk Register	Relevant internal and external stakeholders	Independent Chair of Audit & Governance Committee	Nick Bell Interim Director of Finance & S.73 Officer	

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Combined County Authority Board – 1* April 2024

Budget & Policy Framework Items

1	Quarter 3 Budget Monitoring		To receive a regular report on financial situation to Board	Relevant internal and external stakeholders	Claire Ward Mayor	Nick Bell Interim S73 Officer	
2	Draft Risk Management Framework and Policy		To approve the draft Risk Management Framework and Policy	Relevant internal and external stakeholders	Claire Ward Mayor	Jodie Townsend Interim Director Law & Governance, Monitoring Officer	
3	City Region Sustainable Transport Settlements (CRSTS) schemes			Relevant internal and external stakeholders	Claire Ward Mayor	Peter Mann - Interim Transport Programme Director	
4	Inclusive Growth Commission interim report		To receive and review the interim report and update on planned next steps	Relevant internal and external stakeholders	Claire Ward Mayor	Damien Dacey Interim Deputy Chief Executive	
5	Corporate Plan 2025/26		To agree priorities and activities set out therein	Relevant internal and external stakeholders	Claire Ward Mayor	Jodie Townsend Interim Director Law & Governance, Monitoring Officer	
6	Investment Fund priorities 2025/26	Key decision	To review outcome of planned investment development	Relevant internal and external stakeholders	Claire Ward Mayor	Damien Dacey Interim Deputy Chief Executive	

